Defending a Contested Ideal

Juillet, Luc, Rasmussen, Ken

Published by University of Ottawa Press


For additional information about this book
https://muse.jhu.edu/book/4461
# TABLE OF CONTENTS

Acknowledgments .................................................................................. vii

Foreword ................................................................................................. xi

Introduction
  Democratic Government, Merit and
  the Public Service Commission of Canada ........................................... 1

Chapter 1
  The Origins of the Public Service Commission: 1867–1918 .......... 18

Chapter 2
  Creating a Merit System: 1918–1944 ...................................................... 48

Chapter 3
  Rethinking the CSC:
    Gordon, Heeney and Glassco: 1945–1967 ........................................ 74

Chapter 4
  The Management Assault on the
  Public Service Commission: 1967–1979 ............................................ 97

Chapter 5
  Struggling to Defend Political Neutrality: 1979–2006 ............. 124

Chapter 6
  The PSC as a Cautious Reformer:
    Staffing Reforms during the Mulroney Years: 1984–1993 .......... 152

Chapter 7
  Merit as the Essential Mandate:
    Repositioning the PSC: 1993–2008 .............................................. 184

Conclusion .............................................................................................. 225

Index ........................................................................................................ 238
This page intentionally left blank