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47. Moffat to Montgomery, Sept. 30, 1933, Moffat Papers.


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41. Welles to Gibson, Oct. 10, 1933, Gibson Papers.
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2. Castle diary, Jan. 10, 1934.
27. Bowers to Daniels, Mar. 22, 1937, Daniels Papers, Box 790.
30. Moore to Bullitt, Mar. 31, 1936, Moore Papers, Box 3.
32. Frances Hull to Breckinridge, Apr. 28, 1934, Breckinridge Papers, Box 18.
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34. Memorandum by Hull, Jan. 21, 1936, Carr Papers, Box 5; Daniels to Dodd, Sept. 19, 1935, Daniels Papers, Box 712; House to Dodd, July 21, 1936, Dodd Papers, Box 49; Hull to Milton, Sept. 13, 1935, Milton Papers, Box 18; Bullitt, For the President, 180; Ickes, Secret Diary, 2:3; Acheson, Present at the Creation, 9–10.

35. Phillips to Hull, June 30 and July 7, 1933, Hull Papers, Reel 34.


39. Moore to Hull, Nov. 27, 1933, Hull Papers, Box 35.

40. Phillips, Ventures in Diplomacy, 90; Green to Moffat, Apr. 22, 1936, Moffat Papers; Moore to Hull, Dec. 29, 1933, Hull Papers, Box 35; memorandum on Moore, July 22, 1935, Farley Papers, Box 38; Moore to Mary McCanlish, May 4, 1933, Gellman Papers.

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20. Moore autobiography, 115 and 120, Gellman Papers; Castle diary, Nov. 6, 1936.

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22. Moore to Dodd, Aug. 31, 1936, Dodd Papers, Box 49; Moore to Davis, Nov. 20, 1936, Davis Papers, Box 40; Moore to Bullitt, Jan. 22, 1937, Moore Papers, Box 3.

23. Moore to Daniels, Nov. 13, 1936, Daniels Papers, Box 752.

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33. Moore to Dodd, Mar. 20 and 29, 1937, Dodd Papers, Box 51.
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36. Moore autobiography, 124, Gellman Papers; Moore to Lane, May 22, 1937, Lane Papers, Box 15.
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40. Ibid.
41. Ibid., 113, 122, and 126.
42. Ibid., 122, 125, and 127.
43. Carr diary, Aug. 19, 1937, Box 5.
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46. Ibid., 509-10.

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15. Long diary, Nov. 8, 1939, Box 5; Wallace diary, Feb. 6, 1940, Box 4; Moore to Borchard, Nov. 3, 1942, John Moore Papers, Box 82; Burlingham to Davis, Feb. 8, 1942, Davis Papers, Box 3.
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27. Davies, *Mission to Moscow*, 373; Davies to Welles, Mar. 22, 1939, Davies Papers, Box 9; Bowers diary, Mar. 10, 1939.
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22. Welles to Peabody, July 9, 1937, Peabody Papers.


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7. Speech by Hull, May 28, 1939, Davis Papers, Box 27; Moore to Sayre, Dec. 8, 1939, Moore Papers, Box 25.


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53. Divine, Foreign Policy, 3–89; Cole, Roosevelt and Isolationists, 395–405.

CHAPTER 9: AN INCREDIBLE SET OF CIRCUMSTANCES

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4. Wilson, First Summit, 8–238.
5. Memorandum on State Department, Apr. 5, 1941, Farley Papers, Box 45; Hooker, Moffat Papers, 354; Israel, War Diary, 175–76.
7. Abramson, Spanning the Century, 269–95.
11. Memorandums on Hull, Apr. 5 and May 10, 1941, Farley Papers, Box 45; memorandum of conversation, June 4, 1941, presidential diaries, Morgenthau Papers; Castle diary, Feb. 28, Mar. 5, and Oct. 18, 1941; Farley, James Farley Story, 340–43; Israel, War Diary, 175–76.
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17. Moffat diary, Jan. 31, Apr. 3, and July 10–12, 1941; conversation with Welles, Mar. 26, 1941, Fisher Papers; Israel, War Diary, 179; Farley, James Farley Story, 343.


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21. Castle diary, June 4 and July 3, 1938; Moore to Dodd, Sept. 1, 1938, Box 55, Nov. 8, 1938, Box 56, and Feb. 27 and Mar. 23, 1939, Box 57, Dodd Papers; Borchard to Moore, Feb. 7, 1939, J. Moore Papers, Box 76.


23. Moore autobiography, 155–57 and 165, Gellman Papers; Moore to Sayre, Dec. 8, 1939, Moore Papers, Box 25.


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many conversations between author and James Roosevelt (1978-89), who believed that Bullitt had seduced LeHand.


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61. Frances Hull to Davis, July 17, 1941, Davis Papers, Box 27.


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65. Ibid., 210 and 214-15; Stimson diary, Aug. 19, 1941, Vol. 35.

66. Confidential source; Ickes diary, Nov. 23-30 and Dec. 1941, Box 8; A. Philip Randolph to author, July 18, 1976, Gellman Papers; Gentry, *J. Edgar Hoover*, 308; Bullitt, *For the President*, 528-45.

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6. Stimson diary, Apr. 15, 1939, and Stimson to Eden, July 17, 1939, Reel 98, Stimson to Salter, May 18, 1940, Knox to Stimson, May 22, 1940, and Stimson to Knox, May 25, 1940, Reel 101, Stimson Papers; Knox to White, May 28, 1940, W. White Papers, Series C, Box 344; Knox to Ebert, Nov. 29, 1940, Knox Papers, Box 1.


15. Casey to Hornbeck, Apr. 17, 1941, 740.0011 EW 1939/10488, Record Group 59, National Archives, Washington, D.C.


22. Leahy diary, June 14 and 21, 1941, Box 10, pp. 69 and 71; Freidel, *Rendezvous with Destiny*, 372.


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30. Davies, Mission to Moscow, 488; MacLean, Joseph E. Davies, 7–79.
31. Conversation with Welles, June 28, 1941, Fisher Papers; Stimson to FDR, June 23, 1941, Stimson Papers, Reel 104.
32. Memorandum by Berle, July 12, 1940, 710.1 1/2551 and memorandum by Welles, Feb. 19, 1941, 710.11/2679, Record Group 59, National Archives, Washington, D.C.; Stimson and Bundy, On Active Service, 373; Gannon, Operation Drumbeat, xvii and 84.
34. Lindbergh, Wartime Journals, 515–16.
38. Freidel, Rendezvous with Destiny, 392–93.
41. Freidel, Rendezvous with Destiny, 393–95.

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9. Utley, Going to War, 138–56; Dallek, Franklin D. Roosevelt, 271–75 and 300–2; Pickersgill, MacKenzie King Record, 1:190; Moffat diary, July 10–12, 1941.
11. Ibid., Dec. 1–4, 1941; Woodward, British Foreign Policy, 2:170–75.
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17. Pearl Harbor Committee Report, 457, 541, 551, and 560; New York Times, Nov. 24, 1945, 1; Hull, Memoirs, 2:1724; Prange, At Dawn We Slept, 682–84; Clausen and Lee, Pearl Harbor, 249–50.
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29. Cordell Hull medical records, Oct. 30, 1944, Gellman Papers; 1942 Calendar, Hull Papers, Reel 35.
30. Israel, War Diary, 242-43.
34. Welles to Bowers, Jan. 7, 1942, Bowers Papers.
35. Israel, War Diary, 237.
37. Welles to Hull, Jan. 13, 1942, Hull Papers, Box 50.
38. Hull to Welles, Jan 15, 1942, Hull Papers, Box 50.
42. Berle and Jacobs, Navigating the Rapids, 399.
43. Welles to Pearson, Apr. 10, 1944, Pearson Papers, F 33, 2 of 3; Gellman, Good Neighbor Diplomacy, 125–26.
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CHAPTER 12: WORKING FOR VICTORY

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8. Stuart, Department of State, 371–73.
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18. Voss, Rabbi and Minister, 314.
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27. Davis to Burlingham, Feb. 11, 1942, Davis Papers, Box 3.
28. Davies diary, Apr. 9, 1942, Box 11.
32. King diary, Dec. 4, 1942.
33. Gray to Davis, Feb. 26, 1942, Davis Papers, Box 27.
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44. Berle diary, June 27, 1942, Box 214; Farley, *James Farley Story*, 349.
46. Ferrell, *Dear Bess*, 481.
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57. Memorandum on Welles, early 1943, Fisher Papers.

CHAPTER 13: RUINING WELLES

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8. Farnsworth, William C. Bullitt, 232; Murphy, Diplomat among Warriors, 27.
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14. Ibid., 286; 1942 Calendar, Hull Papers, Reel 39.
17. Robert Ferrell to author, Sept. 6, 1979, Gellman Papers.
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21. Welles to Sweetser, Dec. 9, 1942, Sweetser Papers, Box 35.
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25. Stimson diary, June 18, 1943, Vol. 43.
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37. Ickes diary, Apr. 25, 1943, Box 10; Biddle, *In Brief Authority*, 179–80.
40. Memorandum on Welles, 1943, and draft of *All in One Life Time*, Byrnes Papers.
43. Ickes diary, May 9, 1943, Box 10.
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57. Hull, Memoirs, 2:1226; Berle and Jacobs, Navigating the Rapids, 443.

CHAPTER 14: RESIGNATION

1. Welles to FDR, Aug. 16, 1943, President's Secretary File, Box 96; Berle and Jacobs, Navigating the Rapids, 836.
2. Wallace diary, Aug. 21, 1943, Box 23, and Aug. 21 and 23, 1943; Wallace Papers (Columbia Oral History Collection); Blum, Price of Vision, 237–41.
3. Berle and Jacobs, Navigating the Rapids, 443 and 445; Israel, War Diary, 323; Welles to Corrigan, Aug. 22, 1943, Corrigan Papers, Box 10; Welles to Lane, Aug. 22, 1943, Lane Papers, Box 21.
5. Maine Coast Sampler, 13 and 19, Gellman Papers; Bar Harbor, 1, Gellman Papers; Street, Mount Desert, 164.
9. Ickes diary, May 24, 1942, Box 8, and Aug. 29, 1943, Box 10; Wallace
diary, Aug. 24, 1943, Box 23; Castle diary, Aug. 27, 1943.
13. Ibid., Aug. 31, 1943.
14. Ickes diary, Sept. 5, 1943, Box 11; Pearson to Blagden, Sept. 9, 1943,
Pearson Papers, G 210, 2 of 5.
15. Berle and Jacobs, Navigating the Rapids, 444; Kimball, Churchill and
Roosevelt, 2:430–31; Pickersgill, Mackenzie King Record, 1:557.
17. Editor and Publisher, Aug. 30, 1943, Pearson Papers, G 236, 1 of 3.
19. Pearson to Blagden, Sept. 9, 1943, G 210, 2 of 5, and Pearson to Filler,
Sept. 13, 1943, F 104, 3 of 3, Pearson Papers; Klurfeld, Behind the Lines,
68–79; Pilat, Drew Pearson, 175–79.
21. Ibid.; memorandum for the president, Sept. 3, 1943, and Hull to
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dum for the attorney general, Sept. 14, 1943, Sumner Welles Federal Bureau of
23. Memorandum for attorney general, Sept. 14, 1943, Sumner Welles
18.
28. Berle and Jacobs, Navigating the Rapids, 446; Israel, War Diary, 330.
29. Daniels to Robins, Sept. 9, 1943, Daniel Papers, Box 821.
30. Welles, Seven Decisions, 150; Berle and Jacobs, Navigating the Rapids,
836; Hassett, Off the Record, 150–204; Kimball, Churchill and Roosevelt,
2:454.
31. Welles to Hull, Sept. 21, 1943, President's Secretary File, Box 96;
Wallace diary, Oct. 12, 1943, Box 24.
32. Welles to FDR, Sept. 21, 1943, President's Secretary File, Box 96.
35. Bullitt, *For the President*, 517.
36. Welles to MacLeish, Oct. 2, 1943, MacLeish Papers, Box 20; Taussig to Welles, Oct. 3, 1943, Taussig Papers, Box 35; Morgenthau to Welles, Oct. 6, 1943, Morgenthau Papers, Box 670.
37. Frankfurter to Welles, late Sept. 1943, Frankfurter Papers, Box 111.
38. Castle diary, Sept. 10, 1943.
42. Memorandum on Bullitt, Mar. 30, 1943, Farley Papers, Box 45.
44. Berle and Jacobs, *Navigating the Rapids*, 448–49.
45. Memorandum to Hull, Aug. 26, 1943, Berle Papers, Box 215.
47. Lazaron to Welles, Nov. 4, 1943, Lazaron Papers, Box 9.

**CHAPTER 15: HULL'S LAST YEAR**

1. Israel, *War Diary*, 323; Stuart, *Department of State*, 383.
2. Memorandum for the president, Sept. 21, 1943, Byrnes Papers; Stuart, *Department of State*, 383.
14. 1943 Calendar, Hull Papers, Reel 39; Bowers diary, Sept. 2 and Nov. 7, 1943; Bowers, *My Life*, 301.
38. Ibid., 603–4.
39. Leahy diary, Mar. 11, 1944, Box 11; Ickes diary, July 2, 1944, Box 12; Blum, *Price of Vision*, 383.
40. Stimson diary, May 17, 1944, Vol. 47; Ickes diary, July 2, 1944, Box 12; memorandum of conversation, May 7, 1944, Morgenthau Papers, Box 5, presidential diaries; Blum, *Price of Vision*, 383.
43. Davies diary, Mar. 5, 1944, Box 14.
50. Jonathan to Josephus Daniels, Dec. 4, 1943, Daniel Papers, Box 824; Wallace to Rockefeller, Dec. 15, 1943, Wallace Papers, Box 87.
54. Morgenthau diary, Aug. 18, 1944, Box 763; Rockefeller Papers (Columbia Oral History Collection), 352–54, Gellman Papers; Dilks, *Diaries*, 654;


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63. Welles to Pearson, Dec. 20, 1943, Pearson Papers, F 33, 2 of 3; Welles to Corrigan, Dec. 6, 1943, Corrigan Papers, Box 10; Davies diary, Jan. 6, 1944, Box 14; Ickes diary, May 7, 1944, Box 11; Welles to Lazaron, Oct. 29, 1943, Lazaron Papers, Box 9; memorandum on Welles, May 16, 1944, Fisher Papers.


66. Stettinius diary, July 6, 1944, Box 241; Morgenthau diary, Aug. 18, 1944, Box 763; Welles, *Time for Decision*, 55.


72. Memorandum of conversation, May 7, 1944, Morgenthau Papers, Box 5, presidential diary; Israel, *War Diary*, 356.
82. Hassett, *Off the Record*, 294.
89. Welles to Corrigan, Oct. 6, 1944, Corrigan Papers, Box 10.
90. Morgenthau diary and memorandum of conversation, Aug. 18, 1944, Box 763, and Sept. 8, 1944, Box 770; Rockefeller Papers (Columbia Oral History Collection), 352–54, Gellman Papers.
91. Memorandum on Hull, Apr. 18, 1945, Farley Papers, Box 45; Blum, *Price of Vision*, 382.
92. Memorandum on Hull, Sept. 29, 1944, Farley Papers, Box 45; Farley, *James Farley Story*, 368.
95. Cordell Hull medical records, Oct. 20, 1944, Gellman Papers; Israel, War Diary, 386; Stiller, George S. Messersmith, 208.
96. Walker diary, Oct. 14, 1944.
100. Davies diary, Nov. 26, 1944, Box 15.
101. Hull to FDR, Nov. 21, 1944, Hull Papers.
102. FDR to Hull, Nov. 21, 1944, Hull Papers.
103. Presidential Press Conference, Nov. 27, 1944, Reel 12; Ickes diary, Dec. 2, 1944, Box 12; Stimson diary, Nov. 27 and Dec. 12, 1944, Vol. 49; Saavedra Lamas to Hull, Dec. 14, 1944, Hull Papers, Box 54; Sayre to Hull, Nov. 28, 1944, Sayre Papers, Box 4; memorandum on Hull, Apr. 18, 1945, Farley Papers, Box 45.
105. Stuart, Department of State, 397.
106. Roosevelt, My Parents, 183–84; Murphy, Diplomat among Warriors, 447.
107. Acheson, Present at the Creation, 88.

CHAPTER 16: ROOSEVELT'S LAST MONTHS

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3. Bowers to Daniels, Dec. 2, 1944, and Daniels to Bowers, Dec. 9, 1944, Daniel Papers, Box 829.
7. Ibid., 470; Ickes diary, Dec. 2, 1944, Box 12; presidential diary, memorandum of conversation, Nov. 27, 1944, Morgenthau Papers, Box 6.
9. Davies diary, Nov. 26, 1944, Box 15.
21. Ibid., 204–9.
22. Ibid., 204; Stiller, *George S. Messersmith*, 212–17.
34. FDR's services, Apr. 18, 1945, Farley Papers, Box 45.
37. Davies diary, Apr. 12, 1945, Box 16.

CHAPTER 17: THOSE WHO SURVIVED

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34. Welles to Wallace, June 1, 1945, Wallace diary, Box 35; Welles to Pearson, Mar. 21, 1945, Pearson Papers, F 33, 2 of 3; memorandums on Welles, Feb. 3 and May 17, 1945, Fisher Papers; New York Times, Feb. 2, and 3, Mar. 24, and Apr. 18, 1945.
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47. Welles to Johnson, June 9, 1949, Johnson Papers, Box 110 (8476); Welles to Berle, June 27, 1949, Berle Papers, Box 84; Abell, Drew Pearson Diary, 61; Welles to Pearson, Oct. 20, 1948, Pearson Papers, G 87, 3 of 3; Baltimore Sun, Aug. 8, 9, and 15, 1949; New York Times, Aug. 9, Sept. 21, and Nov. 29, 1949.
48. Abell, Drew Pearson Diary, 76 and 85; Welles to Johnson, Aug. 21, 1949, Johnson Papers, Box 110 (8476).
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50. Welles to Pearson, Feb. 7 and 17, 1948, Pearson Papers, F 33, 2 of 3.
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52. Ibid., x–xi; Abell, Drew Pearson Diary, 136–37.
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60. Abell, *Drew Pearson Diary*, 228, 281, and 442.
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